



R

I. Kalinin

A. Saprykina





L. Spindel

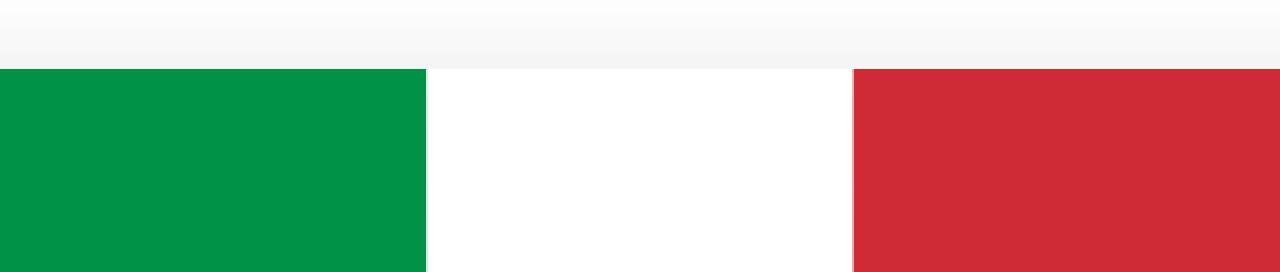
D. Altomonte

DIGITALIZATION OF ELECTRICAL INFRASTRUCTURE

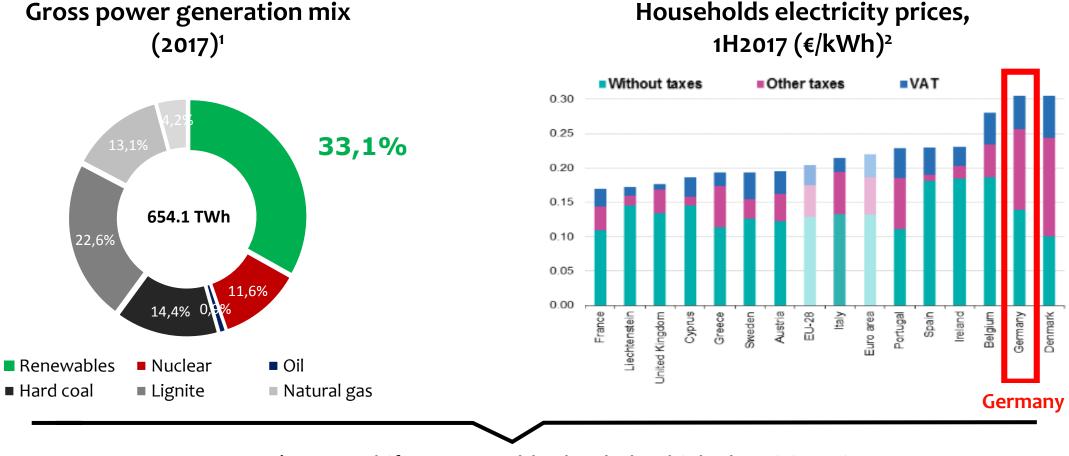
Country challenge-provider: Germany

Project challenge:





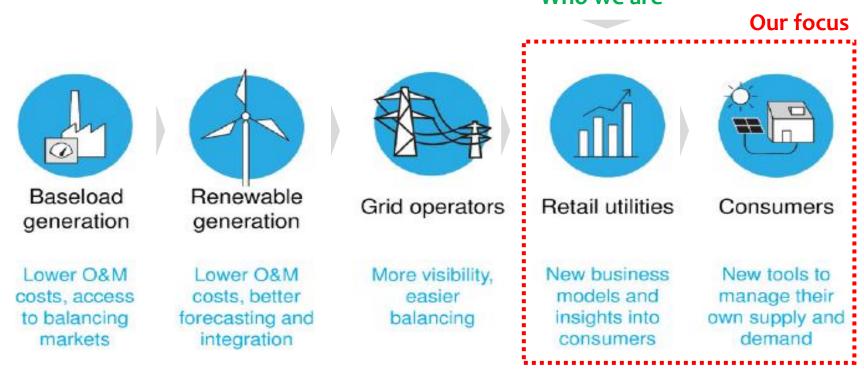
The main challenge of the German elect. market



Households electricity prices,

Germany's green shift to renewables has led to high electricity prices

Digital consumers: positive spill-over effect on the entire value chain

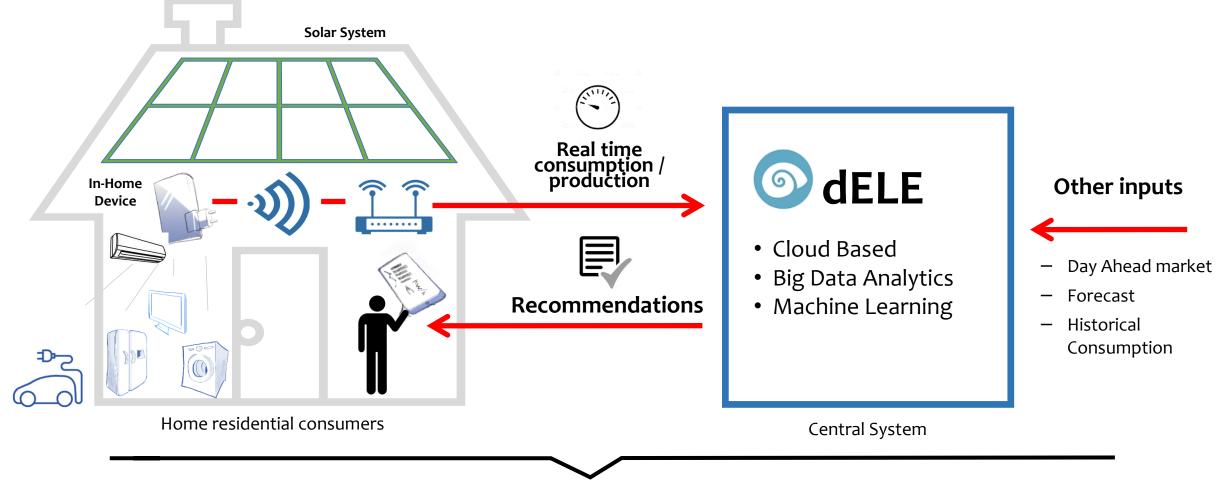


Who we are

E-customers can foster renewables integration and reduce costs by:

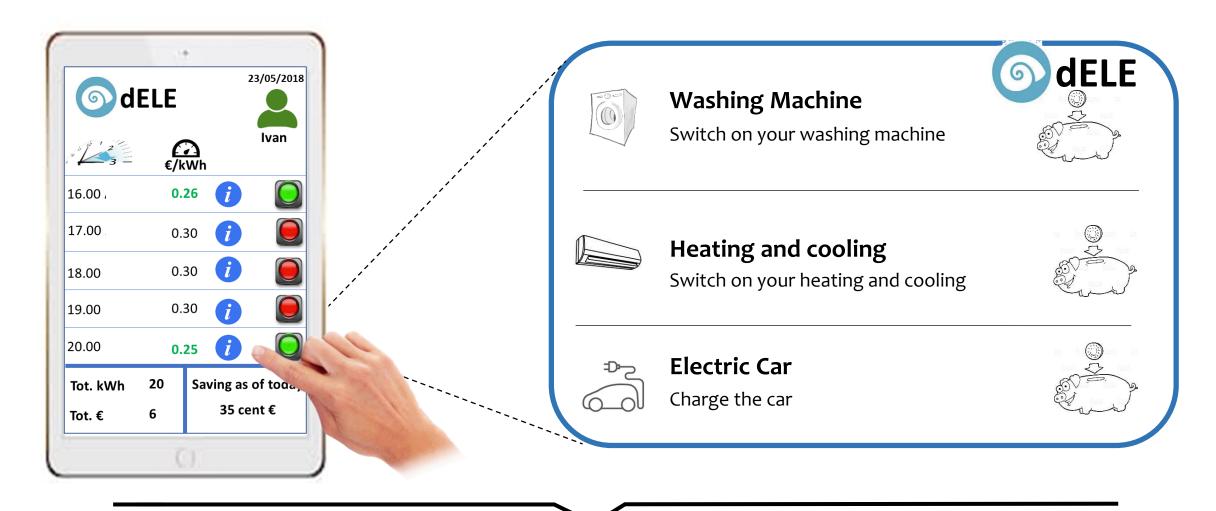
- Responding to market signals, modifying their consumption and habits
- Producing renewable electricity to satisfy their own consumption needs

THE SOLUTION: AdELE <u>Adaptive Electric Loads for E-customer</u>



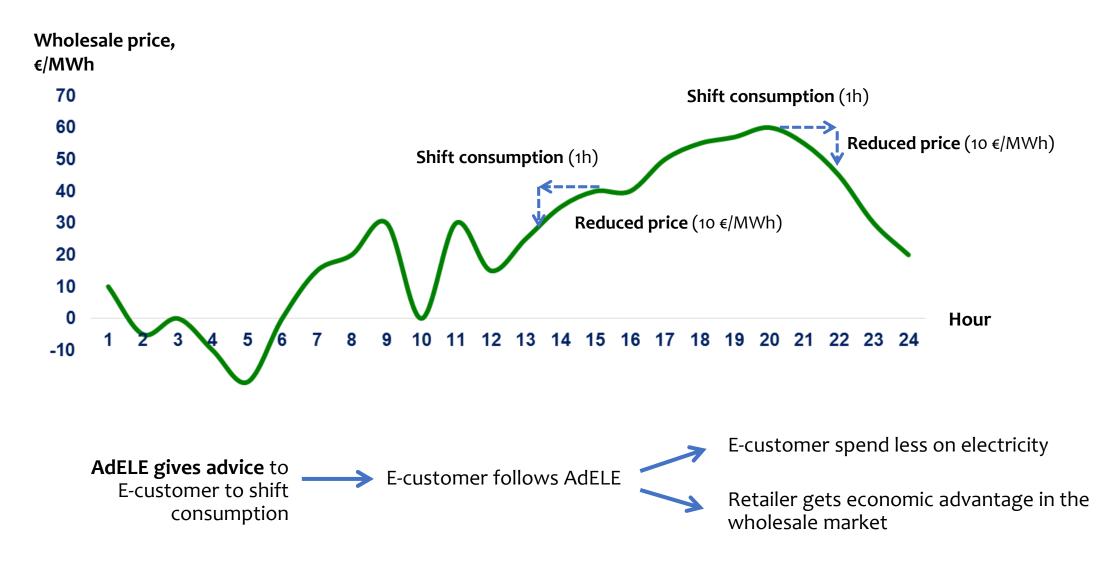
AdELE tells you when energy is cheaper

AdELE App interface



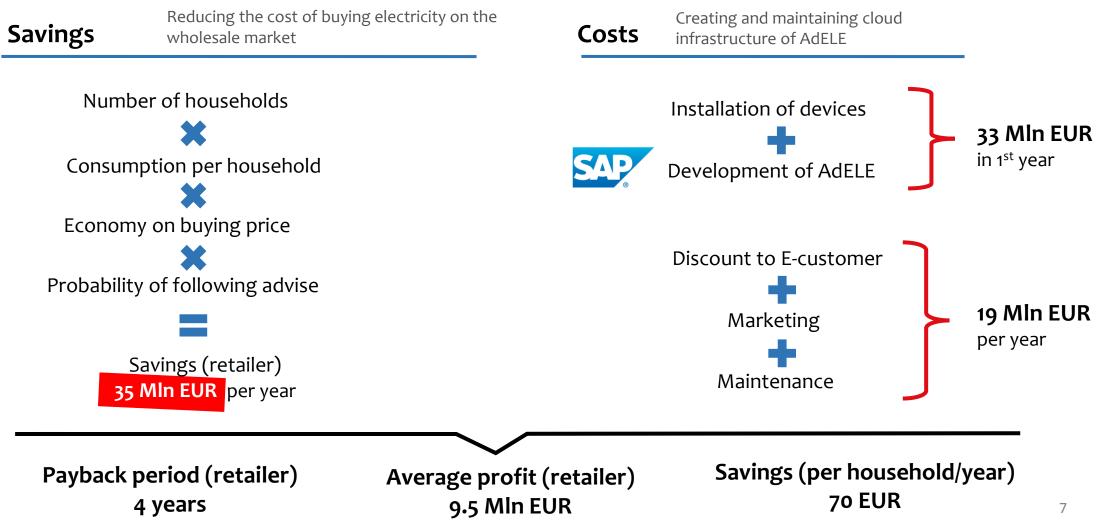
AdELE gives recommendations and works on every mobile device with user-friendly interface

The benefits of AdELE



AdELE's business model

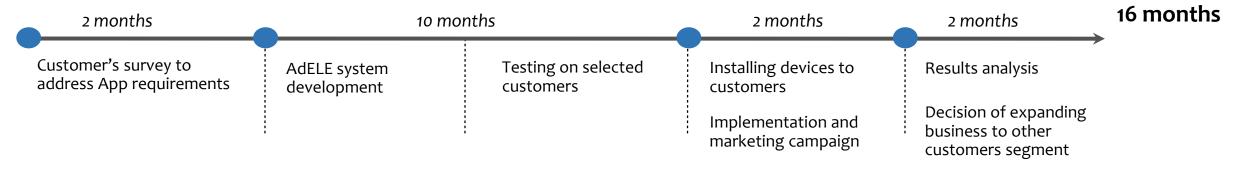
Value proposition — Obtain costs savings for our Company as energy retailer developing a cloud-based system which will guide end-customers behavior through an App



Implementation plan

28 months will take to make AdELE working on both phases

PHASE 1: Households customers



PHASE 2: Industrial / Commercial customers



Conclusions: AdELE is a powerful tool to reduce electricity bills and enhance transparency...



Digitalization of the electric infrastructure is necessary, but not enough



Active participation of citizens will create an efficient and sustainable energy ecosystem



Policies and regulations have a key role to play in enabling new business models, technologies and innovation





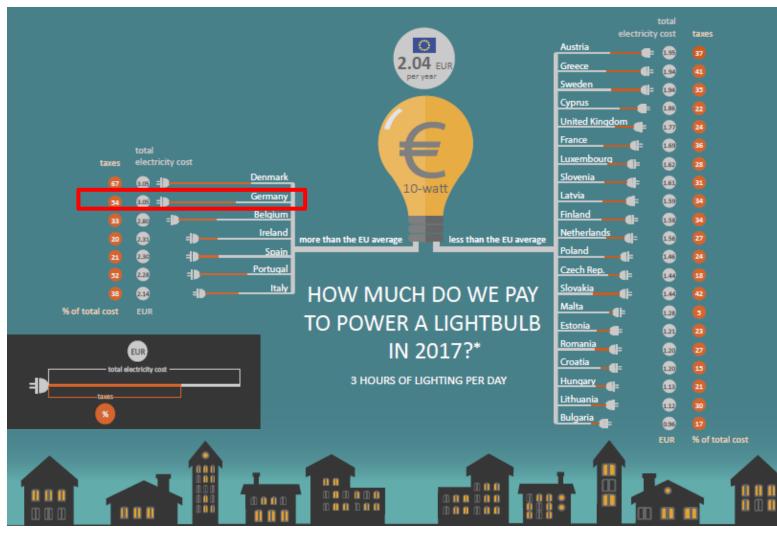
EU ELECTRICITY MARKET LIBERALIZATION



- In Germany the retail market is continuing to develop very positively as more than 4.6 million household customers switched supplier in 2016. This is the highest figure since the start of liberalization process
- In addition, almost 2.4 million household customers switched tariffs with the same supplier

*Italy is phasing our (June 2019); Spain reformed tariff in 2014 as to totally reflect spot prices

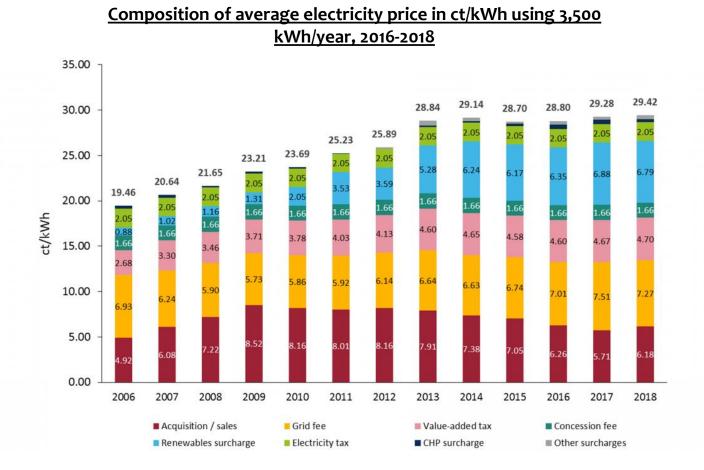
EU HOUSEHOLDS ELECTRICITY PRICES



Germany has the second highest residential electricity prices in the EU-28 - Electricity prices for household consumers ranged from $9.6 \in /100 \text{ kWh}$ in Bulgaria to $30.5 \in /100 \text{ kWh}$ in Denmark and Germany in 2017

Source: Eurostat

GERMAN HOUSEHOLDS ELECTRICITY PRICES



In 2017:

- Surcharges, taxes and levies account for over 54% of the average electricity price for household customers
- The net network charge including billing, metering and meter operations accounts for a share of around 24.6%
- The share of the electricity price that the supplier can control (energy and supply costs and the margin) thus accounts for around 21.5%

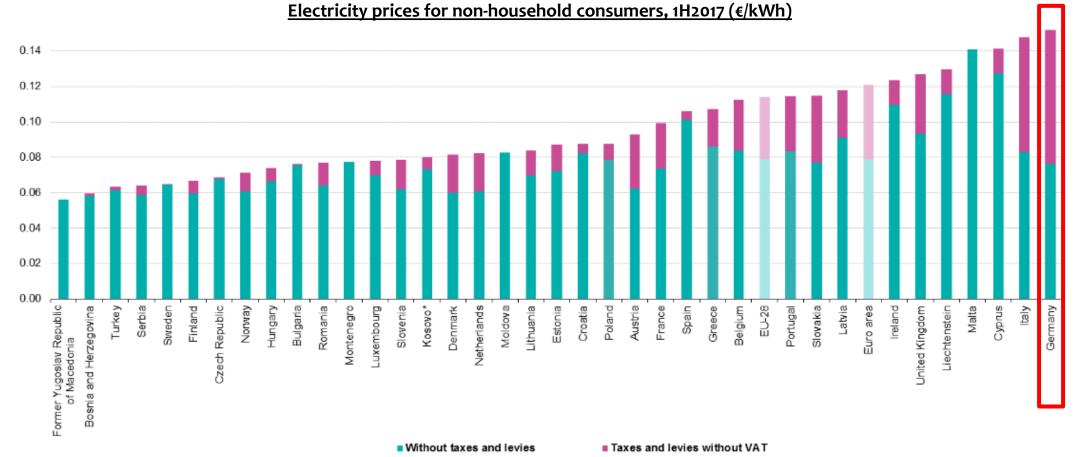
While generation and distribution costs remained relatively flat, the main driver of the significant overall cost increase over the past years is mainly linked to taxes and surcharges, which include support to renewable development (i.e. EEG surcharge).

The price component for energy remained more or less stable while since 2014 there has been a decrease in the price component controlled by the supplier. This decrease could be related in particular to the continuing low wholesale prices in 2016.

https://www.cleanenergywire.org/factsheets/what-german-households-pay-power

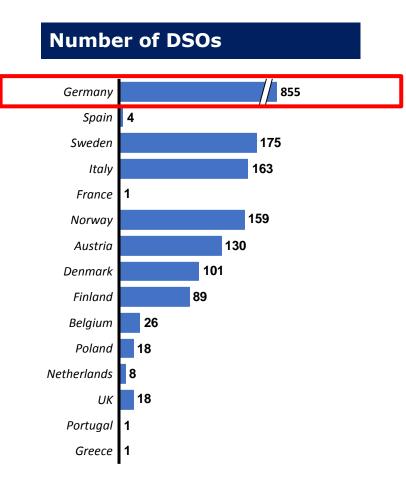
GERMAN NON-HOUSEHOLDS ELECTRICITY PRICES

Germany has the first highest non-residential electricity prices in the EU-28

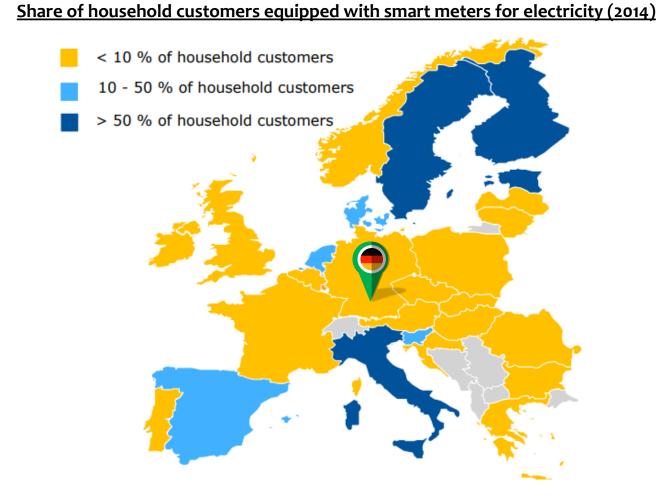


DISTRIBUTION SYSTEM OPERATORS (DSOs)

Tasks	Transport of electricity over the high-to-low voltage grid		
Key activities	 Asset management Network development Operations and maintenance Tariff-setting Metering (sometimes) 		
Challenges	 Cost pressure Decentralized generation Unbundling Demographical shift Energy efficiency Smart Grid / Metering 		
Players	 Regional or local distribution system operators (DSOs) 		



EU SMART METERS ROLL-OUT



Source: CERRE, Monitoring Report

- According to Annex I of Directive 2009/72/EC, Member States should roll-out electricity smart meters to 80% of consumers by 2020, unless the result of a Cost Benefits Analysis (CBA) is negative, with full roll-out to be completed by 2022
- The German CBA results suggested a staggered rollout, starting with larger generators and consumers. The rollout is segmented by annual consumption (i.e. exceeding 10.000 kWh, from 2020 onwards exceeding 6,000 kWh), production and meter cost per customer per annum
- The EU Clean Energy Package, published on November 30, 2016 proposed that local utilities or suppliers will have to offer smart meters to all consumers – where technically feasible. This will supersede the previous Directive which allowed Member States to opt out (negative CBA). All legislative proposals included in the Clean Energy Package are currently undergoing the EU legislative process

Business plan

	Amount	Unit	Comment
households	1 000 000	N	4 people per client
device cost	30	eur	
development	3 000 000	eur	estimate
maintenance	500 000	eur/year	10 people * 4k eur per month
marketing	1 000 000	eur/year	estimate
	10		
economy on buying price		eur/mwh	if shift consumption by 1 hour
consumption	3,5	mwh/year	World Bank
probability	25%	%	estimate
economy from Adele	35 000 000	per year	
cost of discount	17 500 000	per year	
CAPEX	33 000 000	once	
OPEX of Adele	1 500 000	per year	
av. Profit (5 years)	9 400 000	per year	
economy for family	70	eur per year	if in all cases (4 people)